CLEVELAND PUBLIC LIBRART BURNESS INF. BUR. CORPORATION FILE

annual report



Newberrys

J. J. NEWBERRY CO.

J. J. NEWBERRY CO.

GENERAL OFFICES
245 Fifth Avenue, New York

DIRECTORS

EDGAR A. NEWBERRY

JOHN E. NELSON	CHARLES T. NEWBERRY
JOHN H. EWEN	WALTER C. SCHULZ
W. PERRY HUKILL	F. RICHARD SMITH
John J. Newberry, Jr.	Anna C. Newberry
J. Edward Hawes	WALTER C. BAKER
F. STARK NEWBERRY	MERVIN G. PALLISTER
James V. Newberry	ALICE M. NEWBERRY

OFFICERS EDGAR A. NEWBERRY Chairman of the Board

JOHN E. NELSON President

J. Edward Hawes Vice-President
W. Perry Hukill Vice-President

F. STARK NEWBERRY Vice-President & Asst. Secy.

JAMES V. NEWBERRY Vice-President

WILLIAM F. TALLY Vice-President

WALTER C. STRAUS Vice-President & Treasurer

HERBERT M. WILLGOHS Secretary and Controller

E. Frank Foley Asst. Controller
HENRY D. VON OESEN Asst. Treasurer

EUGENE P. HACKER Asst. Secretary

TRANSFER AGENT Corporation Trust Co., New York

REGISTRAR Guaranty Trust Co., New York

AUDITORS Peat, Marwick, Mitchell & Co.

70 Our Stockholders:

SALES AND EARNINGS

This report for the year 1956 shows all time high Sales with a decrease in Net Profits.

The Net Profit from Store Operations per share of Common Stock for 1956 was \$3.18 compared to \$3.38 in 1955. Including a non-recurring profit on the sale of properties, 1955 Total Net Profits were equal to \$3.59 per share of Common Stock.

The decrease in Net Profits from Store Operations was due to the expenses of opening some large units very late in the year. Our Landlords' construction work was delayed and, as a result, there was insufficient time to do enough volume of business to offset the opening expenses.

INVENTORIES

Our Total Merchandise Inventories in Stores and Warehouses on December 31, 1956 were \$35,328,360 compared to \$35,892,629 at the beginning of the year, indicating an improvement in Stock Turnover considering the increased volume for the year and the number of new and enlarged stores.

FINANCIAL POSITION

The Company ended 1956 in a strong financial position, which will permit continuation of the program of improving and enlarging existing stores and the opening of a reasonable number of new stores each year.

Working capital at the end of the year was \$44,040,708 compared to \$35,664,309 at the end of 1955. This is largely due to long term financing completed early in 1956. These funds will be used to finance the Company's expansion and store improvement program.

DIVIDENDS

Dividends amounting to \$2.00 per share were paid on the Common Stock during the year. The Company now has paid 114 consecutive quarterly dividends on Common Stock, the first such dividend having been paid in the year 1928.

EXPANSION, MODERNIZATION AND STORE IMPROVEMENTS

The figures in this report covering Sales, Profits, Merchandise Inventory and the Financial Position of the Company, are all very important although the figures alone do not tell the complete story of what has been accomplished in the way of Store Improvements, Enlargements and the Opening of New Stores, to strengthen the Company in the future.

On the whole, we are much pleased by the trend of Sales and outlook for Net Profits due to our Improvement and Expansion Program.

Excellent progress has been made in adding good selling, profit paying lines, to our merchandise assortment. While continuing to promote the business on our regular established lines of merchandise,

we are building a good repeat business on higher ticket and better quality items which will help increase the average sale per customer and will mean a better profit on each Dollar of Sales.

Much time and attention has been devoted to employing and training people to strengthen the personnel within our Company. The experience we have gained in both the Buying and Selling of a broader assortment of merchandise should be very helpful. We are working continuously on Sales Training Aids to help our salesladies actually sell more merchandise in a way that is pleasing to customers.

Also, much attention has been given to the design and appearance of display fixtures in our stores so more items may be displayed attractively in each square foot of selling area. Many customers have complimented us on the appearance of our improved, enlarged and new stores from the standpoint of Lighting, Colors and the strong assortment of Merchandise. Constant study is given to ways to hold down the fixture costs.

We are now operating 97 stores on a Self-Service Customer Check-out basis. Because of our generally favorable experience with this type of operation in the medium and smaller stores, we plan to convert additional stores to the Self-Service Check-out this year. In our larger stores the Area Wrap Stations continue to be more adaptable for our purpose than the Self-Service Check-out.

During 1956 a net total of \$6,170,231 was invested in the Company's expansion and improvement program. The amounts expended were as follows:

For new land and buildings	\$2,352,833
For new furniture and fixtures	5,542,319
For new leasehold improvements	1,253,579
Total Expended	\$9,148,731
Less sale of improved properties	2,978,500
Net Amount Expended	\$6,170,231

New Stores were opened in 8 locations as follows:

Atlantic Square Shopping Center Monterey Park, Calif.

Westroads Shopping Center Richmond Heights, St. Louis, Mo.

Reseda Shopping Center Reseda, Calif. Crenshaw Imperial Shopping Center Inglewood, Calif.

Northampton, Mass.

Waynesboro, Va.

Gulfgate Shopping City

Houston, Texas

Mid-Island Shopping Center

Hicksville, N. Y.

Stores were relocated in new buildings in 2 towns as follows:

Ephrata, Pa.

Danville, Pa.

Major alterations were completed in 13 stores as follows:

California Kentucky Maine
Burbank Henderson Farmington

Los Angeles (E. Florence Ave.)

Torrance

Massachusetts
North Attleboro

New York
Cobleskill

Maryland Pennsylvania Rhode Island
Elkton Coatesville Providence

Ohio Tennessee
Ashtabula Jellico
Coshocton

In addition, a large number of stores were improved with air-conditioning, new lighting arrangements, improved fixtures and displays, and the addition of more sales area.

The total number of stores in operation at the end of 1956 was the same as at the end of 1955. This was due to the closing of eight stores during 1956 because they were too small to be operated profitably and arrangements could not be made to enlarge the premises.

PERSONNEL AND SUPPLIERS

In 1956, 65 additional employees passed their 20 years of service mark with the Company and 226 passed their 10 year mark during the year. This brings to 643 the number of employees who have been with the Company 20 years or longer, and to 1,967 those who have been 10 years but less than 20. A total of 2,610 employees still with the Company are now wearers of either the 10 or 20 year service award pin.

A substantial number of promotions in positions of employees occurred during the year, according to the Company's established policy of making promotions from within. Continued expansion of facilities together with the creation of new positions within the expanding organization planned for the coming year, have helped to maintain a good winning morale in the organization.

We are indebted to the cooperation of our loyal suppliers of long standing, as well as to many new manufacturers with whom we started doing business during the year for our sales growth, along with the good team work and cooperation of the thousands of loyal employees of the Newberry organization.

Easterhuy Chairman of the Board

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of the Year's Results

	1956	1955
SALES	\$203,463,103	\$190,689,902
EARNINGS BEFORE FEDERAL TAXES ON INCOME	\$ 10,884,415	\$ 11,755,129
NET EARNINGS AFTER FEDERAL TAXES ON INCOME	\$ 5,240,415	\$ 5,845,129
EARNINGS PER SHARE FROM STORE OPERATIONS	\$3.18	\$3.38
Total Earnings Per Common Share	\$3.18	\$3.59
DIVIDENDS PAID PER SHARE—COMMON	\$2.00	\$2.00
DIVIDENDS PAID PER SHARE—PREFERRED	\$3.75	\$3.75
TOTAL DIVIDENDS PAID	\$ 3,428,786	\$ 3,418,577
TOTAL SALARIES, WAGES AND EMPLOYEE BENEFITS	\$ 40,913,998	\$ 37,963,693
Taxes Paid—Federal, State and Local (Not Including Taxes Paid by Company for Social		
SECURITY)	\$ 7,079,278	\$ 7,246,824
Taxes Paid—Per Share—Common	\$4.63	\$4.76
Merchandise Inventories	\$ 35,328,360	\$ 35,892,629
Merchandise in Transit	\$ 3,741,724	\$ 3,889,102
No. of Stores in Operation	476	476
Average Sales Per Store	\$ 427,443	\$ 400,609
Earnings Retained for Use in the Business	\$ 1,811,629	\$ 2,426,552

Statement of Consolidated Earnings and Retained Earnings

YEAR ENDED DECEMBER 31,1956 WITH COMPARATIVE FIGURES

	1956	1955
Sales	\$203,463,103	\$190,689,902
Other income, including profit on disposals of properties	85,643	385,801
	203,548,746	191,075,703
Deduct:		
Cost of merchandise sold and operating expenses	186,248,627	173,754,008
Taxes other than Federal taxes on income	2,722,882	2,512,673
Depreciation and amortization	2,419,574	2,113,688
Interest	693,845	452,559
Employees' retirement fund expense (note 1)	539,225	475,453
Miscellaneous deductions	40,178	12,193
	192,664,331	179,320,574
Net earnings before Federal taxes on income	10,884,415	11,755,129
Provision for Federal taxes on income	5,644,000	5,910,000
Net earnings for the year	5,240,415	5,845,129
Less dividends:		
33/4% Cumulative Preferred Stock	375,009	375,009
Common Stock-\$2 per share	3,053,777	3,043,568
	3,428,786	3,418,577
Current earnings retained	1,811,629	2,426,552
Add retained earnings from prior years	48,069,740	45,643,188
Retained earnings at end of year (note 2)	\$ 49,881,369	\$ 48,069,740

See accompanying notes to financial statements.

Consolidated Balance Sheet

DECEMBER 31, 1956 WITH COMPARATIVE FIGURES

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	1956	1955
CURRENT ASSETS:	1000	
Cash in banks, on hand and in transit\$	14,601,095	\$ 11,155,851
Short term Government securities, at cost plus accrued interest		
(approximate market)	5,988,828	1,496,694
Customers' accounts receivable	1,967,146	280,183
Less reserve for doubtful accounts	26,033	22,826
	1,941,113	257,357
Miscellaneous accounts receivable	675,977	1,004,989
Merchandise, at the lower of cost or market:		
At stores and warehouses	35,328,360	35,892,629
In transit	3,741,724	3,889,102
Total merchandise	39,070,084	39,781,731
Prepaid expenses	1,212,864	1,201,500
Total Current Assets	63,489,961	54,898,122
MISCELLANEOUS INVESTMENTS AND ADVANCES, AT COST	50,123	42,375
PROPERTY AND EQUIPMENT (note 3):		
Land, buildings and improvements, at cost	12,959,921	12,890,403
Furniture and fixtures, at cost	30,515,347	25,328,401
4	13,475,268	38,218,804
Less provision for depreciation	14,786,788	13,381,406
	28,688,480	24,837,398
Alterations and improvements to leased properties, at cost 2	20,975,920	20,747,366
Less provision for amortization	7,322,241	6,659,455
_1	13,653,679	14,087,911
TOTAL PROPERTY AND EQUIPMENT (net)	12,342,159	38,925,309
Deferred Charges	2,015,154	1,615,499
The state of the s	7,897,397	\$ 95,481,305

See accompanying notes to financial statements.

Consolidated Balance Sheet

DECEMBER 31, 1956 WITH COMPARATIVE FIGURES

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LIABILITIES	1956	1955
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$ 14,099,237	\$ 13,280,961
Provision for Federal taxes on income (note 4)	4,849,416	5,394,838
Dividend payable on preferred stock in February of following year	93,752	93,752
Installments on long-term debt due within one year	406,848	464,262
TOTAL CURRENT LIABILITIES	19,449,253	19,233,813
Deferred Federal Taxes on Income (note 4)	503,000	258,000
Long-Term Debt, less amounts due within one year classified as current liabilities (note 5)	21,653,934	12,123,557
Reserve for Self-Insurance—fire, burglary and flood	978,498	890,585
STOCKHOLDERS' EQUITY (notes 2 and 6):		
Cumulative Preferred Stock, par value \$100 per share:		
Authorized 125,000 shares, issuable in series.		
Issued 100,000 shares, 33/4% Series (redeemable at \$101.50 per share, plus accrued dividends)	10,000,000	10,000,000
Common Stock, no par value:		
Authorized 2,000,000 shares.		
Issued 1,589,915 shares in 1956; 1,581,256 shares in 1955	5,463,693	5,208,572
Subscribed and unissued	270,612	-
Retained earnings	49,881,369	48,069,740
	65,615,674	63,278,312
Less cost of 59,472 shares of Common Stock in treasury	302,962	302,962
TOTAL STOCKHOLDERS' EQUITY	65,312,712	62,975,350
	\$107,897,397	\$ 95,481,305

Notes to Financial Statements

DECEMBER 31, 1956

- (1) The actuarially determined liability for unfunded past service costs arising from amendments to the Employees' Retirement Plan in 1954 which amounted to approximately \$1,210,000 as of December 31, 1956, is being amortized in annual installments over a ten-year period. The company expects to continue the plan but has reserved the right to modify or discontinue at at any time.
- (2) The new loan agreement covering the 33/4 % Sinking Fund Notes totalling \$10,000,000 payable May 15, 1976 contains restrictions which are similar to those in agreements covering other outstanding loans. The provisions of the new agreement limit the payments of dividends and the repurchase of the company's capital stock after December 31, 1955 to the sum of \$1,000,000, plus subsequent earnings as defined in the agreement and proceeds from the sale of the company's capital stock. The amount of retained earnings as of December 31, 1956 free of such restrictions was approximately \$3,080,000.
- (3) Minimum annual rentals aggregating approximately \$5,750,000 are payable by the company under leases extending more than five years and approximately 89% of such aggregate amount is payable annually under leases expiring within thirty years.

During 1956 the Company and its subsidiaries sold at approximate cost, store properties having a net book value of approximately \$2,800,000 on a long term lease-back basis, with the usual provisions including renewal options at reduced rentals.

(4) In 1954 the company adopted the declining balance method of computing depreciation on property and equipment for Federal income tax purposes as permitted by the Internal Revenue Code, but continued to provide depreciation in the accounts under the straight-line method.

The liability for Federal taxes on income reflected in the accompanying financial statements, computed at current rates on the basis of book income, exceeds the amount currently payable by \$503,000; such excess has been classified as a non-current liability.

- (5) The detail of the long-term debt is as follows: 1956 1955 \$ 2,278,343 \$ 2,386,131 Mortgages payable on real estate 2.90% Sinking Fund Notes due August 15, 1968 (sinking fund \$300,000 per annum increasing to \$450,000 in 1958 and to \$550,000 in 1963)..... 8,500,000 8,800,000 33/4% Sinking Fund Notes due May 15, 1976 (sinking fund \$500,000 per annum commencing in 1961) 10,000,000 31/8% Promissory Notes due in semi-annual installments (presently about \$18,000 per 775,740 794,027 annum) to 1975 21/2% Promissory Notes payable in monthly installments to April 1960..... 79,851 113.399 4% Promissory Notes payable in annual installments to May 1959..... 20,000 30,000 \$21,653,934 \$12,123,557 Total long-term debt
- (6) Stockholders at a special meeting on January 20, 1956 approved an employees' restricted stock option plan which provides that on February 15 each year for which it is declared effective, each person in the employ of the company since the beginning of the preceding year is to be granted an option to purchase one share of Common Stock for each full \$300 of his compensation during that year. Options are exercisable prior to December 31 in the year granted at 85% of the fair market value on the date of purchase.

The Board of Directors declared the plan effective for 1956 and as prescribed in the plan reserved 100,000 shares of unissued Common Stock, of which 18,109 shares were subscribed to in 1956. At December 31, 1956, 8,659 of these shares had been issued, options covering 205 shares were cancelled, and 9,245 shares were not fully paid and remained unissued. The number of shares available for 1957, for which the Board of Directors has again declared the plan effective, is 82,096.

ACCOUNTANTS' REPORT

The Board of Directors and Stockholders
J. J. Newberry Co.:

We have examined the consolidated balance sheet of J. J. Newberry Co. and subsidiaries as of December 31, 1956 and the related statement of earnings and retained earnings for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying consolidated balance sheet and statement of consolidated earnings and retained earnings present fairly the financial position of J. J. Newberry Co. and subsidiaries at December 31, 1956 and the results of their operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

PEAT, MARWICK, MITCHELL & Co.

New York, N. Y. February 15, 1957

Newberry's - Serving 476

Alabama-3 Birmingham Dothan Montgomery

Arizona-4 Douglas Nogales Phoenix

Arkansas-2 **Hot Springs** Pine Bluff

California-66

Bakersfield Bell Bellflower Beverly Hills Brawley Burbank (2) Compton Downey El Centro Fresno Glendale Hanford Hollywood Huntington Park

Inglewood (2)

Long Beach (2) Los Angeles (12) Indiana-17 Marysville Auburn Merced Modesto Monterey Park Decatur North Hollywood Gary Oakland Goshen Ontario Pomona (2) Porterville Redlands Redondo Beach Jasper Reseda Marion Salinas San Bernadino San Francisco San Jose San Mateo (2) Whiting San Pedro lowa-4 Santa Ana Santa Barbara Boone Santa Cruz

Colorado-4 Denver Fort Collins La Junta Pueblo

Santa Monica (2)

Santa Rosa

Studio City

Torrance

Van Nuys

Westchester

Ventura

Whittier

Visalia

Valleio

Stockton

Connecticut-2 Hartford New Haven

Florida-2 Pensacola Tampa

Georgia-3 Atlanta Columbus Macon

Idaho-5 Boise Lewiston Pocatello Twin Falls Idaho Falls

Illinois-12 Alton Belleville Canton Collinsville Dixon East St. Louis Granite City Litchfield Macomb Peoria Rock Island West Frankfort

Connersville East Chicago Hammond (2) Hartford City Indiana Harbor Jeffersonville Martinsville New Albany New Castle

Iowa Falls Newton Webster City

Kansas-3 Chanute Coffeyville Parsons

Kentucky-25 Bardstown Central City Corbin Cynthiana Danville Elizabethtown Frankfort Glasgow

Harlan Harrodsburg Hazard Henderson Lawrenceburg Lebanon Louisville Mayfield Mt. Sterling Owensboro Paris Pineville Richmond Shelbyville Somerset Versailles Winchester

Louisiana-1 Lake Charles

Maine-21 Bangor Bath Biddeford Calais Caribou Dover Foxcroft Eastport Ellsworth Farmington Fort Kent Houlton Lewiston Lincoln Madawaska Mars Hill Millinocket Norway Presque Isle Rockland Rumford

Maryland-6 Brunswick Elkton Frederick Hagerstown Pocomoke City Salisbury

Van Buren

Massachusetts-26 Amesbury Roston Bridgewater Chelsea Clinton Fall River Falmouth Framingham Franklin Gardner Haverhill Holyoke Leominster Maynard Newburyport North Adams North Attleboro Northampton Pittsfield

LOS ANGELES, CALIF. . . (314 West 6th Street) Houghton Iron Mountain Rockland Stoughton Wakefield Iron River Ware Ishpeming Ludington Whitman Woburn Manistee Worcester

Michigan-13 Alma Calumet Charlotte Coldwater

Midland Port Huron Three Rivers

Minnesota-1 St. Cloud

Mississippi-1 Meridian

Missouri-12 Cape Girardeau Columbia Excelsior Spgs. Jefferson City Joplin Maplewood Poplar Bluff

Springfield St. Louis (4)

Montana-2 Billings Great Falls

New Hampshire-14 Berlin Claremont Concord Derry



Communities from Coast to Coast



Dover Franklin Keene Laconia Littleton Manchester Nashua Plymouth Portsmouth Rochester

New Jersey-18 Asbury Park

Atlantic City Boonton Bridgeton Caldwell Dover Freehold Hackettstown Hammonton Keyport Long Branch Millville New Brunswick Newton

Red Bank Springfield Vineland Wildwood

Las Vegas Raton

New York-54 Albany Albion

New Mexico-2

Penn-Yan Perry Port Jervis Poughkeepsie Salamanca Saranac Lake Saratoga Springs Saugerties Ticonderoga Tupper Lake Walton Watertown Wellsville Whitehall

Owego

MAINE

MASS 26

(Long Island)

Kingston

Lockport

Lyons

Malone

Massena

Middletown

Northville

Ogdensburg

Nyack

Oneonta

Ossining

Niagara Falls

Little Falls

CONN

21

N. Carolina-5 Asheville Monroe Oxford Reidsville Statesville

North Dakota-2 Fargo Grand Forks

Ohio-27 Ashland Ashtabula Bowling Green Bryan Bucyrus Cambridge Chillicothe Cincinnati Cleveland (3) Columbus Conneaut Coshocton East Palestine Findlay Fremont Hamilton Ironton Lancaster Lima Massillon New Philadelphia Painesville Tiffin Wooster Zanesville

Oklahoma-3 Okmulgee Sapula

Tulsa

Oregon-8 Astoria Bend Eugene Klamath Falls Medford Portland Roseburg Salem

Pennsylvania-47 Ashland Berwick Bloomsburg Bradford Carbondale Chambersburg Coalport Coatesville Danville Downingtown Du Bois **Ephrata** Forest City Freeland Homestead **Jersey Shore** lim Thorpe Kennett Square Lansford Lewisburg Lock Haven McAdoo Mahanoy City Middletown Milton Mt. Carmel Nanticoke Newport Northampton

Olyphant Oxford Phoenixville Pottstown Renovo Roversford Savre Scranton Shamokin Shenandoah Somerset Stroudsburg Sunbury Tamagua Towanda Waynesboro Wellshoro West Chester

Rhode Island-4 Newport Providence Warren West Warwick

So. Carolina-1 Camden

South Dakota-8 Aberdeen Huron Lead Mitchell

Rapid City Sioux Falls Vermillion Yankton

Tennessee-2 Gallatin **Jellico**

Texas-7 Amarillo Denison Eagle Pass El Paso (2) Houston Texarkana

Utah-1 Ogden

Vermont-6 Barre Bellows Falls Newport Springfield White River Junction Windsor

Virginia-13 Bedford Clifton Forge Culpeper Farmville Fredericksburg Front Royal Lexington Salem South Boston Staunton Waynesboro Winchester Wytheville

Washington-9 Bellingham Everett Longview Richland Seattle Spokane Walla Walla Wenatchee Yakima

West Virginia-3 Charleston Charlestown Martinsburg

Wisconsin-5 Fond Du Lac Kenosha Oshkosh Rhinelander Superior

Wyoming-2 Cheyenne **Rock Springs**

NEWBERRY'S RECORD OF SALES AND EARNINGS

	Number of Stores	Sales	Earnings per share on Common Stock Outstanding	No. of Shares Common Stock Outstanding
	1	\$ 32,383	N	
		42,184	0	
	2 3 5	92,640	T	
	5	116,009	I	
	5		N	
	5	151,465	C O R P	
1912 to 1922	6 7	149,466	R	
		276,449	P	
	17	502,445	O R	
	17	751,984	A T E	
	26	1,157,234	E	
	33	1,750,066	D	
	51	3,564,947	\$4.68	48,000
	68	5,114,339	6.42	48,666
	86	6,897,414	8.28	50,200
	112	9,985,074	*3.06	206,000
	151	15,069,159	3.65	213,200
1923 to 1933	210	20,609,366	4.62	239,620
	279	27,789,369	†3.15	395,314
	335	30,187,392	2.22	395,314
	379	31,146,802	1.73	385,150
	406	33,121,670	1.07	381,324
	417	35,146,574	3.06	379,974
	431	41,054,218	5.38	380,446
	450	43,388,611	4.94	380,446
	461	48,376,510	6.03	380,446
	469	50,315,454	5.27	380,446
	476	49,040,697	4.04	380,446
1934 to 1944	479	52,272,953	5.44	380,446
	486	55,879,580	4.53	380,446
	488	64,228,956	6.40	380,446
	492	77,313,152	6.70	380,446
	491	91,028,763	7.58	380,446
	491	95,861,688	7.39	380,446
	488	100,868,759	‡1.93	1,521,784
	487	113,228,967	4.74	1,521,784
	485	117,860,227	4.30	1,521,784
	484	134,785,360	4.55	1,521,784
	482	136,783,109	3.71	1,521,784
1045 4- 1054	483	145,671,210	4.24	1,521,784
1945 to 1956	480	161,266,885	3.47	1,521,784
	477	166,315,526	3.32	1,521,784
	476	171,163,900	3.48	1,521,784
	476	179,756,015	2.96	1,521,784
	476	190,689,902	3.59	1,521,784
	476	203,463,103	3.18	1,530,443

^{*} Stock split-up 4 shares for 1 in 1926. † Stock split-up 3 shares for 2 and rights to subscribe to 10% of holdings issued May 1st, 1929. ‡ Stock split-up 4 shares for 1 in 1945.



